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20 JAN 1982

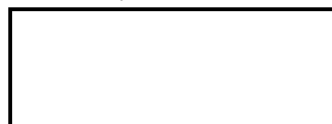
NOTE FOR: Executive Director

John:

1. You asked on the IC Staff opportunities paper how the new capabilities programming and budgeting (CPB) system will link the NFIP more clearly to objectives and outputs and how it offers a better way to review, present, and defend the budget.

2. Important outputs and objectives are budget targets. For each of these targets, resources will be summed up in the various community programs, and most important capability statements will be written. The capability statements are intended to say what each organization can do now against the target, what important shortfalls exist, what enhancements are proposed in the area, and how the enhancement will close the shortfalls (for what cost).

3. I do not know if it will work; but if it does, it will tell Congress and OMB explicitly what each new initiative will do. And it will make it harder for them to turn down important initiatives. Like all budget systems, if it is used properly, it is useful; and if one tries to do too much with it, one can get painted into a corner. As CIA gets more heavily involved with CPB, you and we will have to try and see that the system is used properly.



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Maurice Lipton
Comptroller



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26 Jan 2002
Same
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